**CIBC World Markets** Whistler Conference Investor Presentation

February 2009

CANFOR PULP INCOME FUND

# **Disclosure of Risk Factors**

Certain statements in this presentation constitute "forward-looking statements" which involve known and unknown risks, uncertainties and other factors that may cause actual results to be materially different from any future results, performance or achievements expressed or implied by such statements. Words such as "expects," "anticipates," "intends," "plans," "will," "believes," "seeks," "estimates," "should," "may," "could" and variations of such words and similar expressions are intended to identify such forward looking statements. The risks and uncertainties are detailed from time to time in reports filed by Canfor Pulp Income Fund and Canfor Pulp Limited Partnership (Canfor Pulp or Partnership) with the securities regulatory authorities in all of the provinces and territories of Canada to which recipients of this presentation are referred to for additional information concerning the Partnership, its prospects and uncertainties relating to the Partnership and its prospects. These statements are based on management's current expectations and beliefs and actual events or results may differ materially. New risk factors may arise from time to time and it is not possible for management to predict all of those risk factors or the extent to which any factor or combination of factors may cause actual results, performance and achievements of the Partnership to be materially different from those contained in forward-looking statements. The forward-looking statements are based on current information and expectations and the Partnership assumes no obligation to update such information to reflect later events or developments, except as required by law.

In this presentation, references are made to EBITDA (Earnings before Interest, Taxes, Depreciation and Amortization and before other non-operating income and expenses) and adjusted distributable cash. Canfor Pulp considers EBITDA and adjusted distributable cash to be an important indicator for identifying trends in the performance and of the Fund's ability to generate funds to meet its debt service, capital expenditure requirements and to make cash distributions to its partners. EBITDA and adjusted distributable cash is not a generally accepted earnings measure and should not be considered as an alternative to net income or cash flows as determined in accordance with Canadian generally accepted accounting principles. As there is no standardized method of calculating EBITDA and adjusted distributable cash , the Fund's use of these terms may not be directly comparable with similarly titled measures used by other entities.

Unless otherwise noted, all financial references are in Canadian dollars.



# Overview

## Canfor Pulp Limited Partnership (CPLP)

- 3 mills in the central interior of BC
- Pulp capacity of 1.1 million tonnes
- Kraft paper capacity over 140,000 tonnes
- Ownership\*: Canfor Pulp Income Fund 49.8%
   Canfor Corporation 50.2%

### Canfor Pulp Income Fund (CFX.UN)

- Float of 35.5 million units
- Market capitalization approx. \$110 million
- ~ 114,000 units trade on average per day
- 2008 High = \$12.09 and Low = \$2.15 per unit



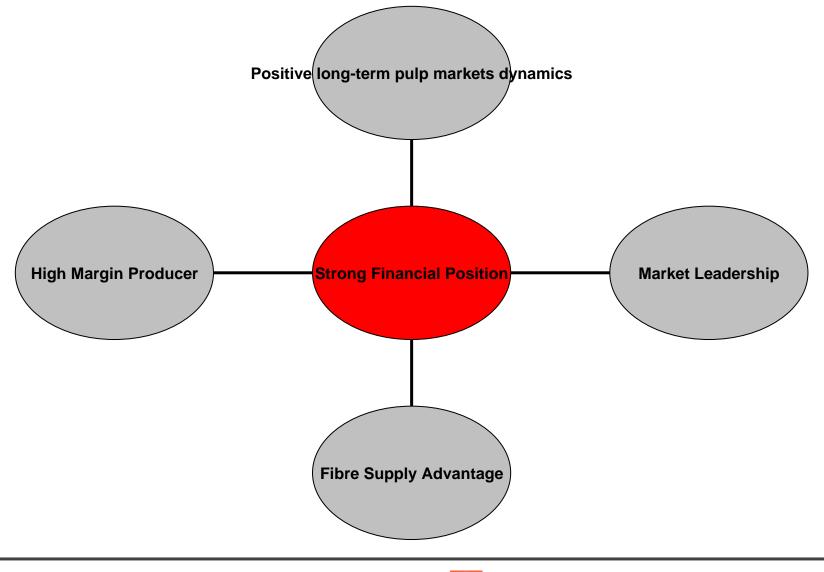
Northwood



Intercon and Prince George Pulp & Paper

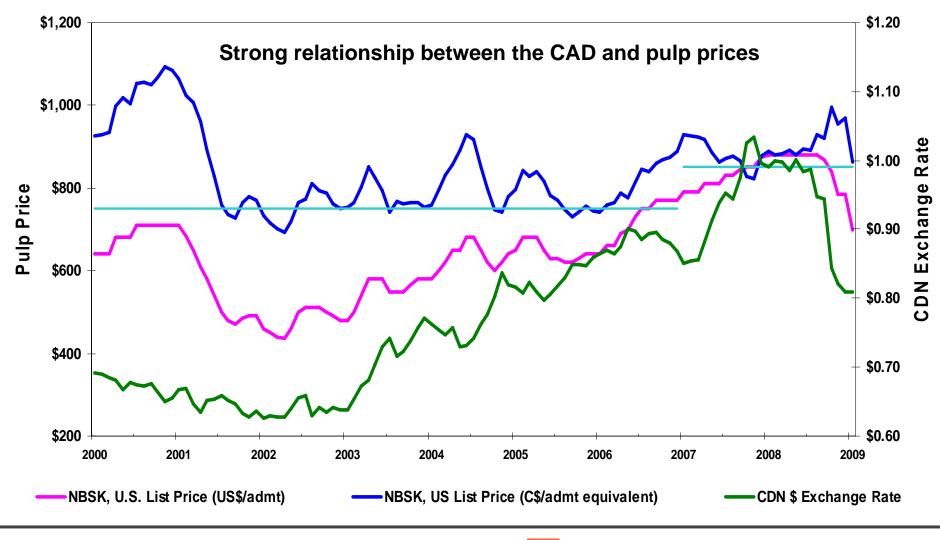
<sup>\*</sup> Refer to page 24 of this presentation for a simplified ownership structure

# Why Canfor Pulp?



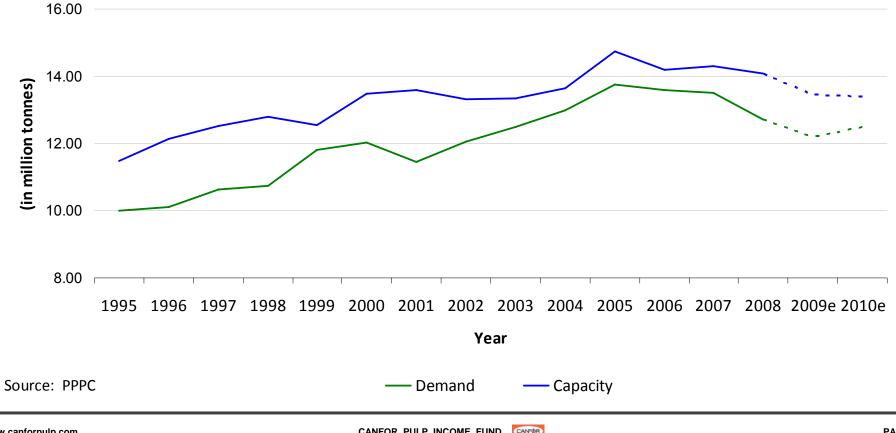
# **Pulp Markets: Historical NBSK Prices**





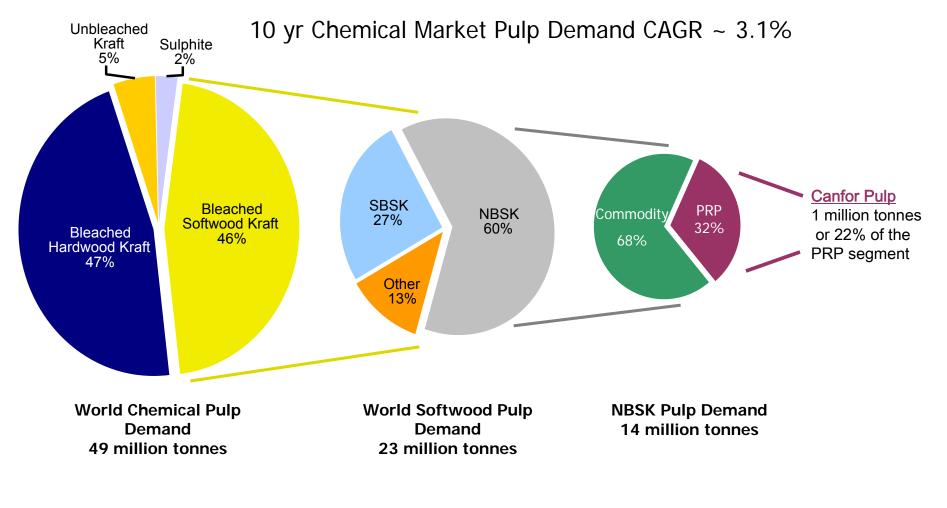
# **Pulp Markets: Long-term NBSK Growth**

Historically demand has grown at 1-2% per year and over the long term will continue to do so. However, during 2008 / 2009 demand is expected to be negative.



#### World NBSK Market Pulp Demand vs Capacity

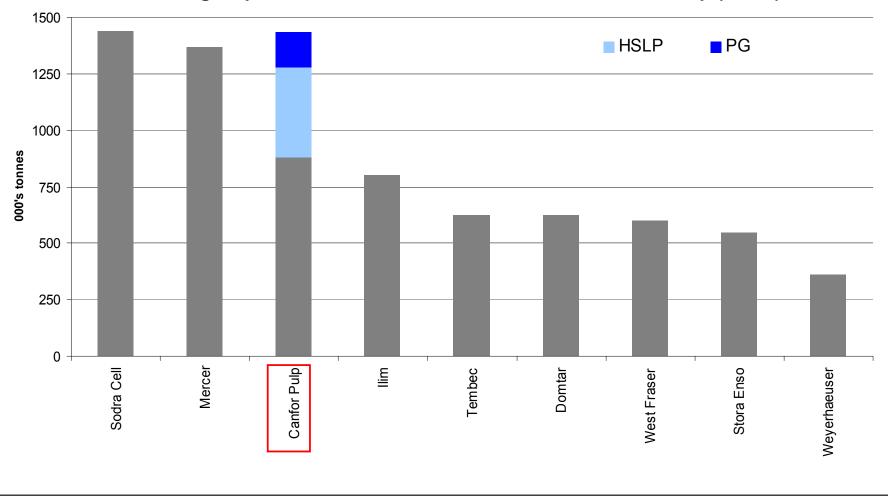
# **Pulp Markets: Demand**



Source: PPPC (Dec 2007)

# **Market Leadership**

Largest seller of Northern Softwood Pulp (NSK) Third largest producer of Northern Bleached Softwood Kraft Pulp (NBSK)



# Fibre Advantage: Abundant Supply

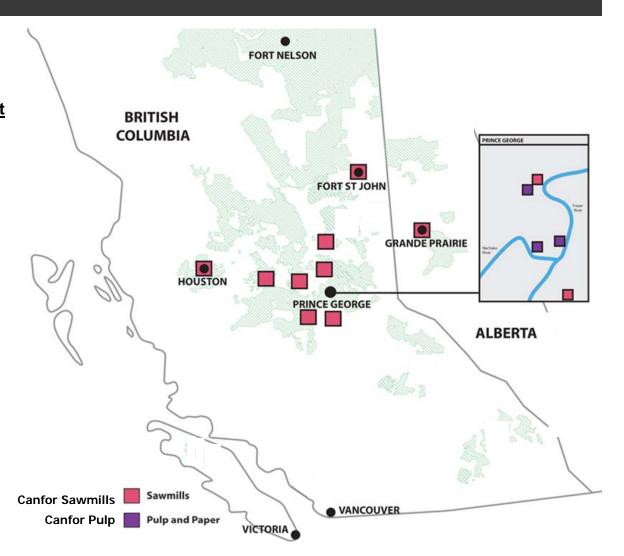
## **Fibre Sources**

(million Odt's)	<u>Normal</u>	<u>Current</u>
Canfor Sawmills (1)/(2)	1.6	1.2
Other Sawmills (2)	0.9	0.7
Whole-log chipping	-	0.6
TOTAL	2.5	2.5

(1) Evergreen contract

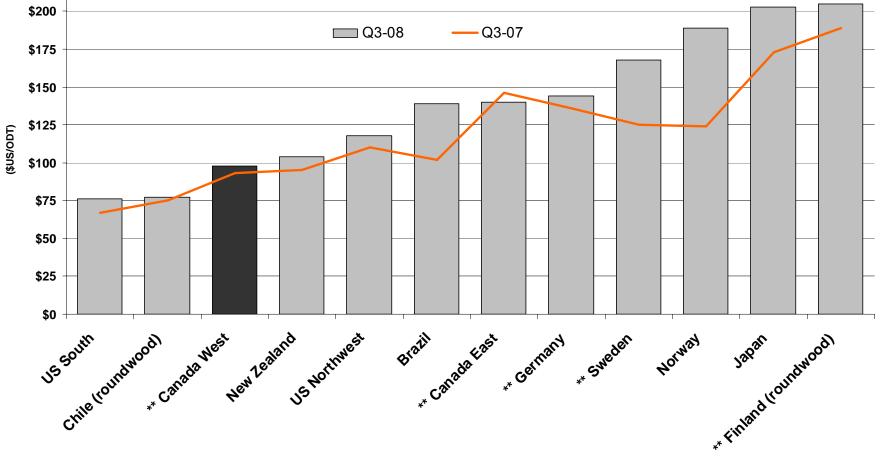
(2) Chip prices are linked to the price of pulp with a market adjustment consideration

Once US Housing starts return to "normal" operations, a surplus of chips and a return to lower chip prices should occur again



# Fibre Advantage: Low Cost

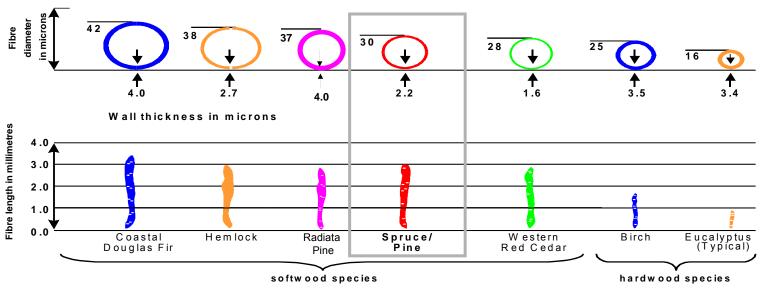




\*\* NBSK Producing Region

Source: Wood Resources International

**Not all pulps are the same:** Northern spruce and pine fibre grown in the central interior of British Columbia is recognized as one of the strongest in the world due to the long, slender, thin-walled fibres. This provides for a better printing surface, better softness and better strength, which in turn <u>commands a premium return</u>.



## **Typical Fibre Dimensions**

"Weight weighted lengths measured by Kajaani FS 200"

# **High Margin Producer: Targeted Sales**

# Achieve higher mill nets through:

#### Target Customers That Need Reinforcing Pulp Commodity **Printing & Writing** Magazines / Catalogues Printing & Writing Tissue Adhesive labels (beer) / Masking tape 2008 Sales Branded top quality "Use at-home" tissues Specialty Photocopy paper Diversify Sales Asia North America Geographically balanced sales

**Specialty** 

Commodity

Tissue

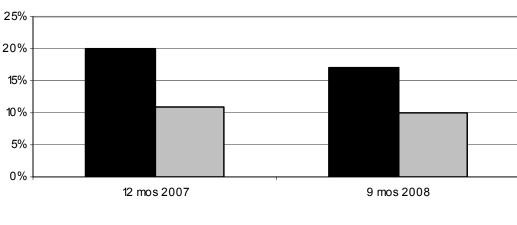
2008 Sales

Europe

# High Margin Producer: Summary

Top Quartile\* EBITDA per tonne producer due to:

- ▶ Revenues
- Selling into the highest margin regions to targeted customers
- Only dedicated R&D dept in the sector
- Low costs
- Competitive fibre costs
- Strong efficient operations
- Focus on cost control
- Economies of scale with all operations in the PG region



**EBITDA** margin

■ Canfor Pulp ■ Ave of Others \*\*

\* Per most recent PwC 2007 benchmarking study of 12 Canadian NBSK mills, Canfor Pulp's mills were Top Quartile

\*\* 'Ave of Others' includes pulp segment results for SFK, CTL, WFT, MERC and SFK.un

# **Financials: Strong Performance**

C¢ milliona unloss otherwise noted	Dec	Dec	
C\$ millions unless otherwise noted	2008	2007	
Sales	825.5	921.6	
EBITDA	116.9	188.5	
- ebitda margin%	14%	20%	
Net Income	47.4	129.8	
- per unit	\$0.67	\$1.82	
C\$ ave list pulp price (del to USA)	914	885	
Shipments-pulp (m tonnes)	905.4	1,023.6	
Production-pulp (m tonnes)**	932.8	1,044.3	

• Last 8 quarters financial excerpts on pg 28 of this presentation

\*\* 2008 production reduced by 110,000 for market curtailments, increased scheduled maintenance shuts and the impact of the fire at PGPP



# **Financials: Strong Financial Position**

### Maintain a strong balance sheet

\$ millions	As at Dec 2008
Current assets	285.5
Other	13.2
Fixed Assets	569.8
Total	868.5

	As at Dec 2008
Current liabilities	149.0
Long-term Debt*	134.7
Other Long-term Liabilities	49.8
Equity	535.0
Total	868.5

- Long-term Debt / EBITDA (LTM) = 1.15
- Long-term Debt / Equity = 0.25
- Current Assets / Current Liabilities = 1.92

<sup>\*</sup> Details on page 16

# **Conservative Capital Structure**

### Revolving Loan

- C\$75 million; \$24.1 million reserved for a BC Hydro letter of credit
- Unsecured
- Matures November 2009
- Used to fund working capital fluctuations

### Long-term Debt

- US\$110 million
- Unsecured private placement notes
- Fixed interest rate of 6.41%
- Repayable in full on November 2013
- Covenants:
  - Interest coverage > 2.5
  - Leverage ratio < 3.25
- Agreement is posted on SEDAR (dated December 6, 2006)

# **Distributions**

Based on estimates of <u>full year</u> cash flow from operations after debt service and capital expenditures

- Low debt service costs ~ US\$7 million
- Capital requirements to retain competitive cost structure
  - Maintenance capex ~ \$15 \$20 million
  - Strategic capex ~ \$10 \$15 million
  - Reserve = \$4 million

Full flow through from CPLP operations to unitholders

# Focus 2009

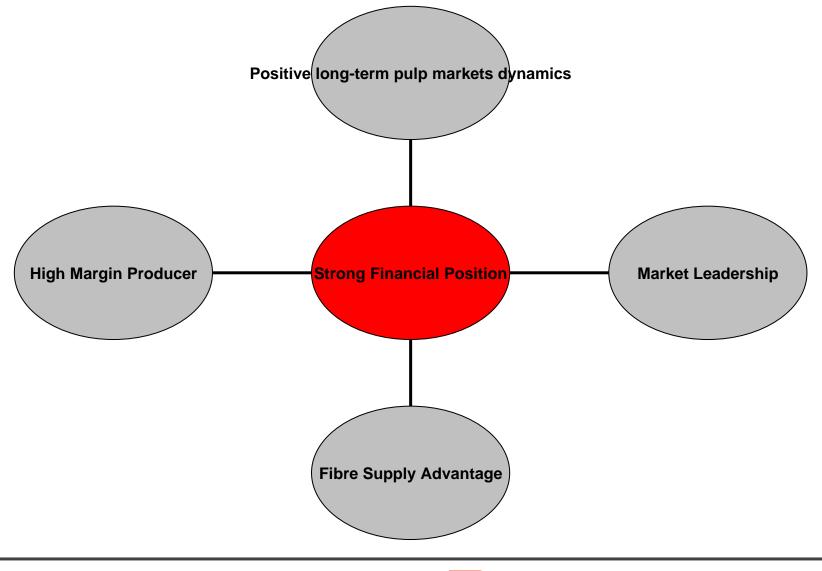
## Lower costs

- Reduce costs by \$10 per tonne
- Fibre cost reductions
- Energy price reductions

### Diversify sales

- Increase sales to Tissue grade
- Increase sales into Europe

# Why Canfor Pulp?



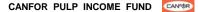
# **Investor Contact**





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   Vancouver, BC V6P 6G2

## www.canforpulp.com



# **Canfor Pulp Income Fund**





# **Experienced Leadership**

### Board of Directors

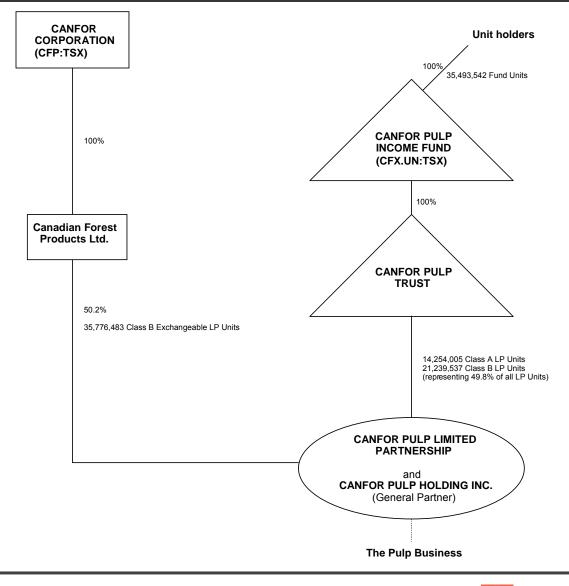
Dr. Charles Jago, *Chairman*<sup>1,2,3</sup> Stan Bracken-Horrocks, FCA <sup>1,2</sup> Donald Campbell <sup>1,3</sup> Peter Bentley <sup>2</sup> Dr. Peter Lusztig <sup>1,3</sup> Paul Richards <sup>4</sup> James Shepard <sup>5</sup>

<sup>1</sup> Audit Committee
 <sup>2</sup> Compensation Committee
 <sup>3</sup> Nominating Committee
 <sup>4</sup> Canfor Pulp President & CEO
 <sup>5</sup> Canfor Corp. CEO

### Senior Management

Paul Richards, President & CEO
Terry Hodgins, CFO & Secretary
Joe Nemeth, VP, Sales & Marketing
Brett Robinson, VP, Operations
Craig Garratt, GM, Fibre Supply
Rick Pingel, GM, Logistics & Procurement
Martin Pudlas, GM, Northwood Mill
Rick Remesch, Corporate Controller
David Scott, GM, Human Resources

# **Ownership Structure**



#### History

July 2006: Canfor Corporation spins out to their shareholders 20% of the NBSK pulp assets into an

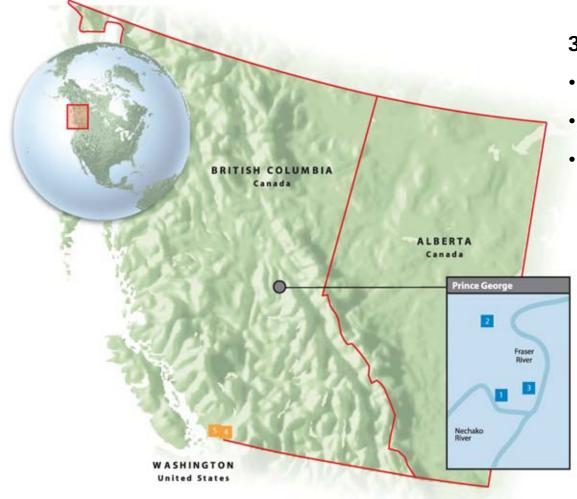
Income Trust November 2006:

Canfor Corporation dividends out 29.8% of CPLP to their shareholders

#### Today:

Canfor Corporation owns 50.2% and Canfor Pulp Income Fund owns 49.8%

# **Our Location**



#### 3 mills in the BC Interior:

- 1.1 million tonnes of NBSK pulp
- 140,000 tonnes of Kraft paper
- 4 pulp machines and 1 paper machine

#### **MILL/LOCATION**

1

2

3

3

4

#### **KEY PRODUCTS**

- IntercontinentalNBSK PulpNorthwoodNBSK PulpPrince George Pulp & PaperNSK PulpPrince George Pulp & PaperKraft PaperHead Office VancouverKraft Paper
- 5 Canfor Pulp R&D Centre Vancouver
- Pulp & Paper Other

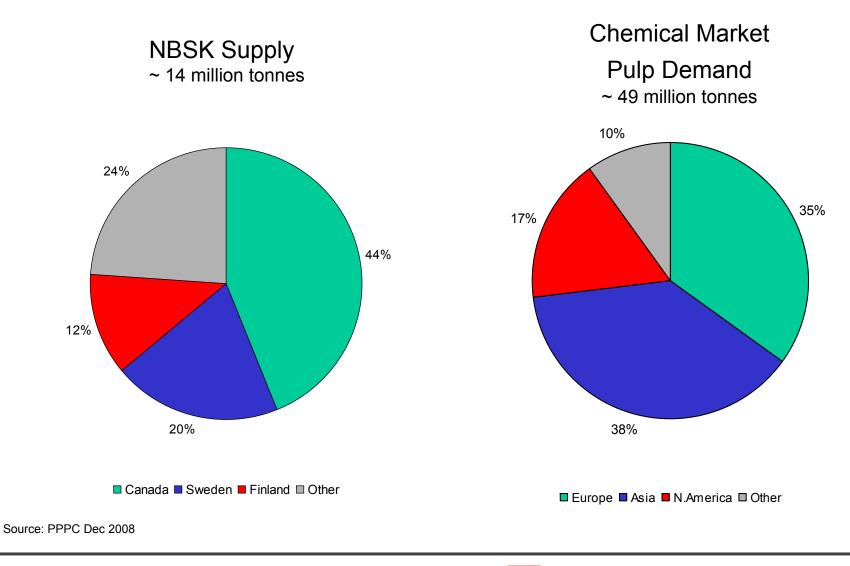
# **The Operations**

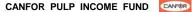
	Northwood	Intercontinental	Prince George Pulp & Paper		
Year Built	1966	1968 1966			
No. of employees*	495	277 365			
Capacity (ADMT**)	590,000	315,000	155,000 (pulp)	140,000 (paper)	
Operations	2-line pulp	1-line pulp	1-line pulp	1-line paper	
Markets	North America, Europe & Asia North America Europe			North America & Europe	
Products	Bleached NBSK		Semi- bleached and Unbleached	Bleached and Unbleached	
Fibre consumed (Oven-dried tonne)	2.5 million				
Certification	ISO 9001 and ISO 14001				

\* Total of 1,200 employees. 75% are unionized with the labour agreements expiring April 2012

\*\*air-dried metric tonnes; tonne = metric ton = 2240 lbs

# Markets: Supply and Demand by Region





# **Financials: Strong Earnings**

#### Selected Quarterly Partnership Financial Information

\$ millions unless otherwise noted	Q4-2008	Q3-2008	Q2-2008	Q1-2008	Q4-2007	Q3-2007	Q2-2007	Q1-2007
Sales	186.1	215.4	212.6	211.4	215.1	211.4	211.4	211.4
EBITDA	9.8	40.6	24.0	42.5	27.9	48.8	51.7	60.1
- EBITDA %	5%	19%	16%	20%	13%	21%	22%	25%
Net Income	(26.0)	11.1	18.2	43.5	12.1	33.2	35.9	48.6
Adjusted Distributable Cash per Unit	0.02	0.53	0.19	0.60	0.19	0.50	0.54	0.72
Shipments (000 tonnes)								
-Pulp	208.2	234.5	233.8	228.9	253.6	257.1	259.8	253.1
-Paper	24.4	31.6	33.7	35.1	32.4	30.8	35.9	30.4
Pulp Price (USD)	787	880	880	880	857	837	810	790
USD/CAD fx rate	0.825	0.960	0.990	0.996	1.019	0.957	0.911	0.854

EBITDA = Earnings before interest, taxes, depreciation and other non-operating income and expenses Adjusted Distributable Cash = Cash flow from operations less capital expenditures plus non-cash working capital changes

# **Financials**

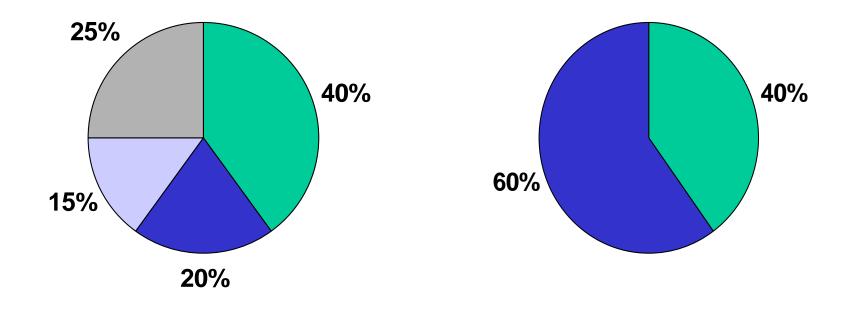
# Customers:

- ► Top 10 customers made up 60% of Sales
- Largest customer accounted for 12% of Sales
- No bad debts in 10 years
  - Managed with letters of credit and insurance
  - Long-term relationships with top tier customers

# Hedging:

- Natural gas: to reduce pricing volatility impact on earnings
- US\$ working capital: lock-in FX rates once a sale is made

# Financials: Manufacturing Cost Components





# **Financials: Sensitivities**

#### Available on www.canforpulp.com and www.sedar.com are:

- Annual Information Form
- Annual MD&A and Audited financial statements
- Quarterly MD&A and financial statements

#### Sensitivities

(millions of dollars, unaudited)	Impact on annual EBITDA
Cdn dollar – US \$0.01 change per Cdn dollar	\$5
NBSK pulp price – US \$10 change per tonne	\$6
Fibre cost - C\$2 change per oven-dried tonne	\$5
Natural gas cost - \$1 change per gigajoule	\$4